



Scaling the Heights

# Curriculum Innovations for Design Engineers

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# Outline

- Need for innovation for India's tomorrow
- Evolution of engineering
- BTech curriculum for design and innovation
- Conclusions

Spiderman outfit  
2<sup>nd</sup> BTech project  
IIT Mandi





# Services vs Intellectual Property

- Manufacturing and services: earnings proportional to effort
  - linear growth (e.g. Infosys, TCS, Maruti...)
- IP: one time effort for design, earnings thereafter with minimal effort
  - exponential growth possible (e.g. Google, Microsoft, Facebook, ...)



# Service vs IP

- IT services @Rs.30 lakhs/person-yr:
  - 2 lakh programmers/operators = Rs 60,000 cr/yr
- IP on 4G cellphones @15%:
  - 300m cellphones/yr = Rs.45,000 cr/yr ← IP created by a few 100 engineers
- Prosperity for all Indians in a short time requires exponential growth
  - need ownership of IP
  - need engineers who can make **India**  
**the Design House for India and the world**

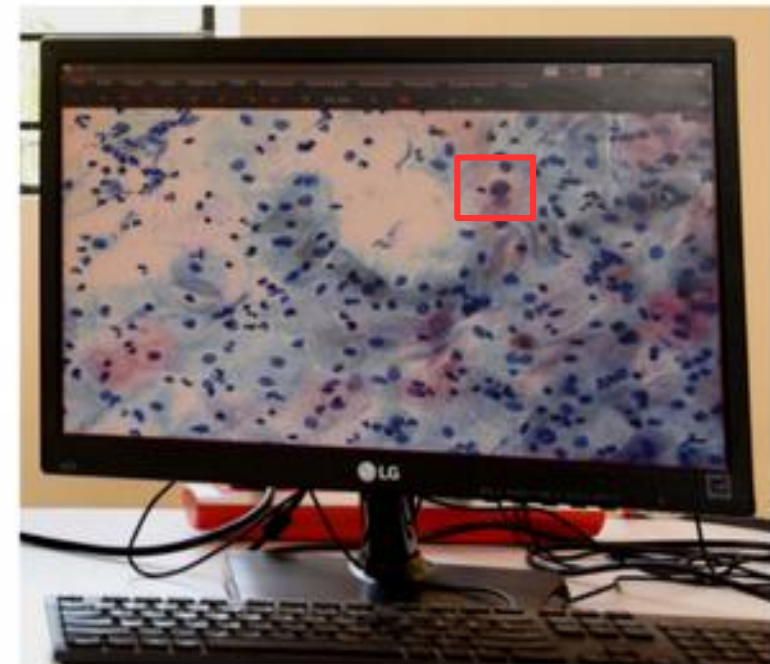


# MANAS, IIT Mandi

## Screening for cervical cancer in villages

3 years R&D with KIDWAI Memorial Institute of Oncology, PGI Chandigarh, Aindra Pvt. Ltd, Bangalore

Aindra product based on IIT Mandi algorithms



<https://manas.iitmandi.ac.in/>



# Process for Product in Market

- **Conceive** – market need, product idea
  - Need – industry, domain experts
  - Ideas – academia, industry
- **Design** – better than competitors
  - Academia, industry
- **Implement** – manufacturable, maintainable, recyclable
  - Industry, academia
- **Operate** – install, repair, upgrade, recycle
  - Industry

<http://www.cdio.org/>  
started by MIT ~2000

**Most students learn/experience CDIO only  
on the job after graduation**

# Skills of a Design Engineer

**Understand  
Problems of  
Society**

**Innovative  
Mind-set  
to solve  
Society's  
problems**

**System  
Design and  
Engineering  
Skills**

**Delivery  
Orientation  
within given  
cost and time  
constraints**

**Team Skills,  
multi-  
disciplinary  
collaboration**

**Mostly not learnt in the traditional engineering curriculum**

# Early Engineering

## Concrete:

Greece 1,400-1,200 BC

Rome 300 BC – 476 AD

- Pont du Gard  
aqueduct: 2,000 years old



(C) Benh LIEU SONG  
[https://en.wikipedia.org/wiki/File:Pont\\_du\\_Gard\\_BLS.jpg](https://en.wikipedia.org/wiki/File:Pont_du_Gard_BLS.jpg)

## Metallurgy:

The Iron Pillar, Delhi, c. 375–415 AD

- Rust-resistant wrought iron

Engineering without BTech!



[https://commons.wikimedia.org/wiki/File:Inscription\\_on\\_Iron\\_Pillar,\\_Delhi.jpg](https://commons.wikimedia.org/wiki/File:Inscription_on_Iron_Pillar,_Delhi.jpg)





# Evolution of Engineering

The Middle Ages to early 20<sup>th</sup> century --  
design as an art

## Leonardo da Vinci

- Italian polymath: artist, sculptor, painter, engineer, inventor...



## Robert Fulton

- American artist, mechanical inventions as a hobby
- First commercially successful steamboat

## Samuel Morse

- painter until age 34
- turned to long distance communication when wife died
- co-inventor of telegraph and Morse code



# Engineering Education

- Engineer as an artisan
- Apprenticeship to acquire skills and experience of a master
- Development of handbooks with numerical tables, designs, rules of thumb



# Engineering and World War II

- Pre-WW-II: lip-service to science to give respectability
- **During WW-II: true science base grew**
  - Development of radar, sonar, radio
  - Encryption and code-breaking
  - Operations research for logistics

...



# Education Post WW-II

- Strong push towards science-based engineering curriculum, especially in US
  - Spurred by generous funding from US Government (Military and NSF)
  - Led by MIT, Stanford and other research Universities
- Maths-based (analytic) courses gained higher status than design-based (synthesis) courses
  - Dependence on computer simulation/design without understanding its limitations
- Japan, Germany and Netherlands retained strong emphasis on practice
- IITs largely copied US model
  - IIT Madras inherited the Germany practice-orientation

Vannevar Bush, *Science – The Endless Frontier*, 1945



# Successes

## Space Shuttle



# Failures

**Challenger Space Shuttle explosion:**  
*failure of an O-ring seal*



# Successes



## **Golden Gate Bridge:**

Designed 1917, opened 1937  
Longest and tallest suspension  
bridge (main span 1,280 m,  
height 227 m).

# Failures

**Tacoma Narrows Bridge:**  
Opened Jul 1940,  
collapsed Nov 1940 due to  
modest 70 kmph crosswind





# Technology Ups and Downs

- Cause of these spectacular failures:  
design flaws that could easily have been avoided
- Successful design requires a judicious mix of science, technology and hands-on experience



# The Pendulum Swings Back

- Shift back to including design in engineering education
- Conceive-design-implement-operate (CDIO) initiative in UG education, by MIT
- Incubation of technology product companies by IIT Madras since 1992
  - >200 startups by IITM faculty, students
  - students work on industry projects
- Design & Innovation curriculum in IIT Mandi BTech since 2012





# Innovation at IIT Mandi

Teaching and research culture to  
foster Design & Innovation





# Innovation at IIT Mandi

Interdisciplinary culture in teaching & research

**Unique Design-oriented B.Tech. curriculum**

**Practicum: Practice before theory**

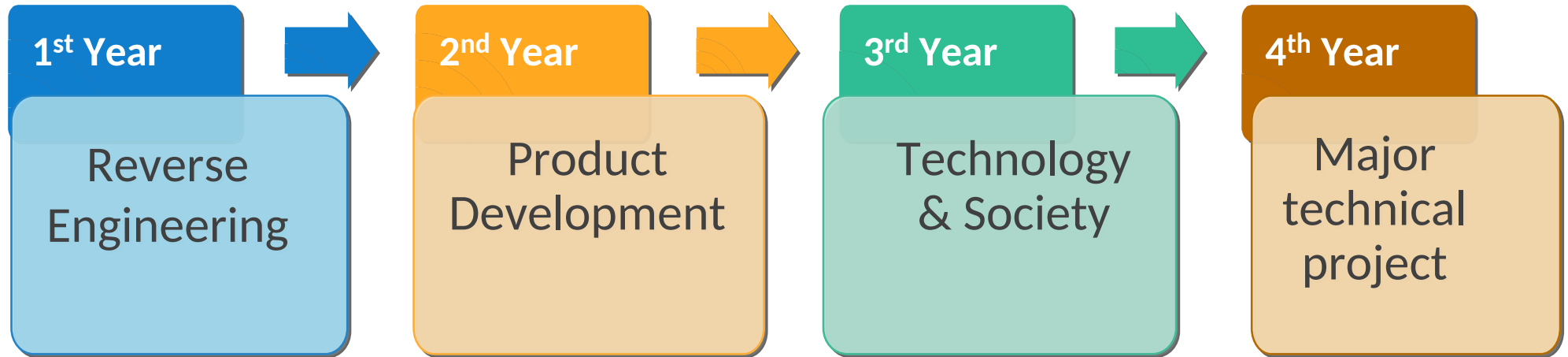
Self-motivated students learn on their own, become leaders

Others appreciate theory when it is taught later

**Design & Innovation Stream in B.Tech.**

- Inter-disciplinary teams with assigned partners
- Systematic, documented working including
  - Problem definition
  - Demo of working product/prototype
  - Weekly reviews with minutes of meetings

# IIT Mandi Design-oriented BTech curriculum, since 2012



- **Inter-disciplinary** academic culture
- **Real-world** team projects from Year 1 to 4
- Students develop practical devices that serve society's needs

- **Ingredients:**
  - Learn-by-doing
  - Teamwork
  - Driven by needs of society
  - Strong humanities component



# Innovation Stream in B.Tech.

## Year 1: Reverse engineering

- Random, inter-disciplinary teams
- Study existing products eg. fan, toaster, ...
- Disassemble and document its design
- Reassemble and improve



# Year 2: Design practicum

- Practice before theory
- Identify a real-world problem
- Design and build prototype product
- Demo in Open House
- Use COTS, budget Rs. 25K
- Random, inter-disciplinary teams

## Projects by 2<sup>nd</sup> B.Tech. students

- Temperature-controlled magnetic liquid stirrer for research labs
- Voice-controlled wheelchair for quadraplegics
- Cellphone charger driven by leg while walking
- Drip irrigation system →



# Innovation by 1st & 2nd BTech (IIT Mandi)

Students design and build useful products in 1<sup>st</sup> & 2<sup>nd</sup> year

- Agriculture Tech
- Urban infra
- Home/Office Automation
- Personal Devices
- Personal Health
- Electric Vehicles
- ...



**Seed Planter**



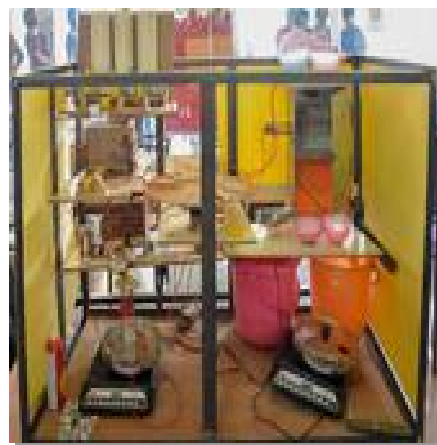
**Hexapod Robot**



**Smart Cane**



**Low cost 3D Printer**



**Automated cooker**



**Automated Floor Cleaner**



# Yr 3: Socio-Technical Practicum

## 3<sup>rd</sup> BTech Practicum

Projects on social impact of technology, market research

15-25 UG students from WPI, US resident in Kamand for 3 months/year



- Direct solar lighting for village houses
- Quality of milk
- Irrigation in the Himalayas
- Postal system in villages →
- Womens education
- ...



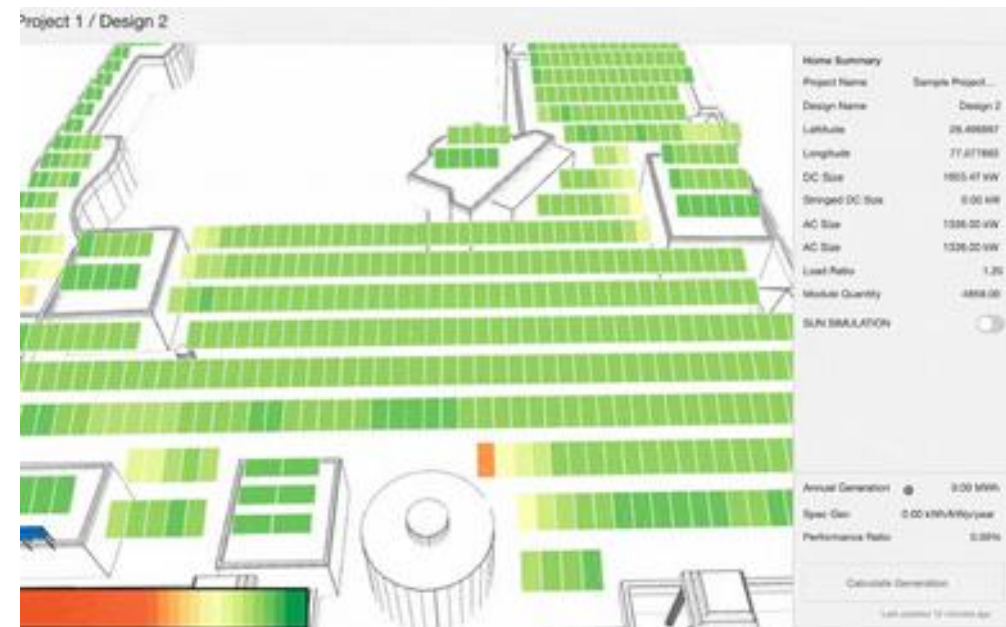
# Year 4: Major technical project

## Year 4: Major technical project

Capstone of the 4-year programme

Major technical contribution in the discipline

Individual or **self-chosen team**



Rooftop solar  
installation planner  
Siddharth, Ankush, Mukul





# Outcomes at IIT Mandi

- **IIT Mandi web-site** designed by 1<sup>st</sup> B.Tech. students, run by them from 2010-2015
- **Online Faculty Application** portal designed and run by 2<sup>nd</sup> B.Tech. students, used for 6 years
  - Used by some other institutions
- **Placements**
  - Microsoft, Amazon, Infosys, Nucleus Software, Samsung, DRDO, HPCL, Tata Motors, ...
  - Universities: CMU, Toronto, Penn State, Georgia Tech, IITs, TU-Munich, ...
- **Start-ups**
  - IITians Tech (2014), **The Solar Labs** (2017), Kriger Campus (2018), ...
- **Competitive successes**
  - **Pradeep Seervi**, 1<sup>st</sup> in GATE(EE) 2015,  
Aather Khan 2<sup>nd</sup> in Civil Services 2015,  
**Nitesh Kumar**, Gold in Int'l Parabadminton



# LEAP – IIT-style PBL for colleges

## IIT-style project-based learning for engineering colleges

- Based on experiences at IIT Mandi and IIT Madras
- By IITM IC, funded by Maker Bhavan Foundation

## Executed through colleges

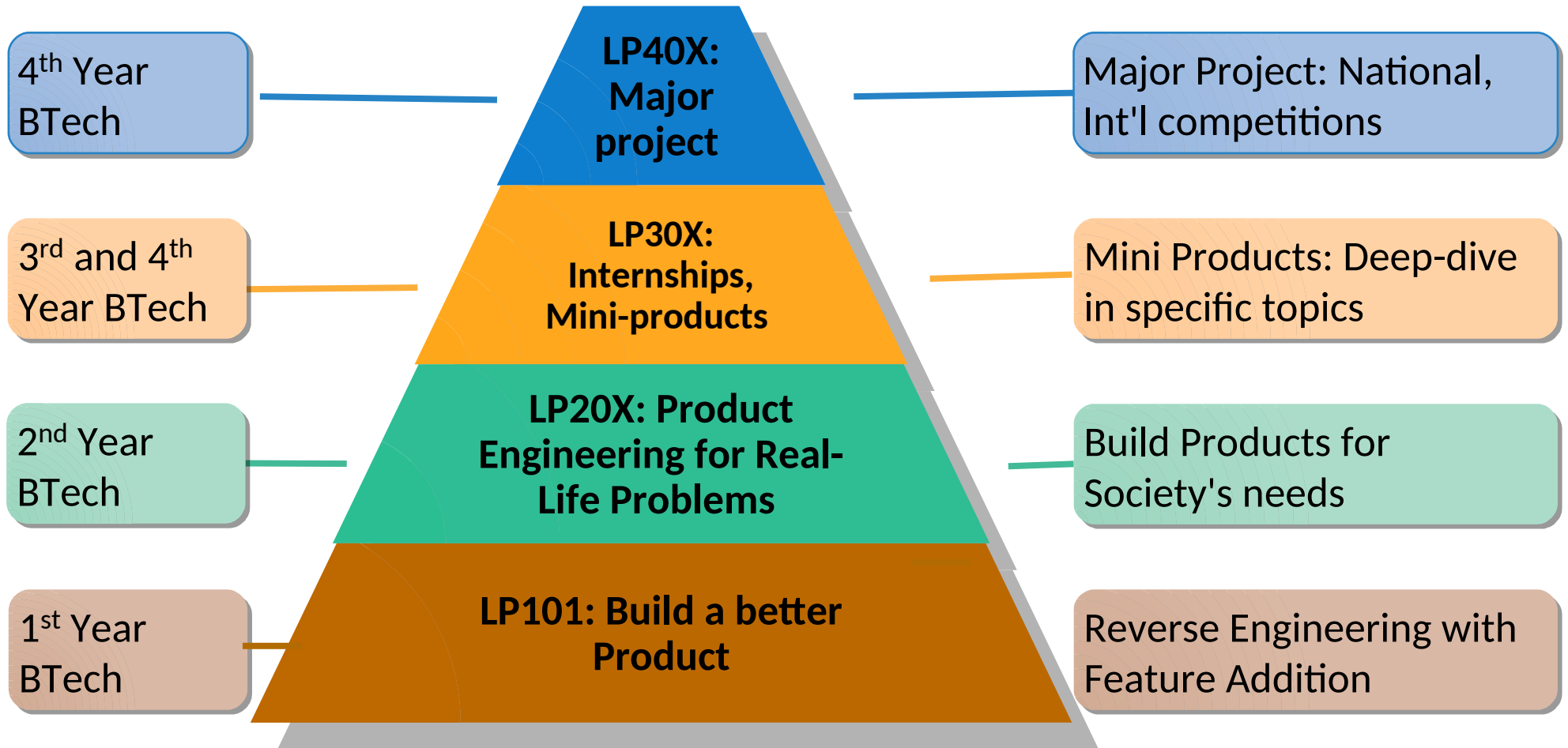
- Faculty trained in the LEAP methodology
- Students teams mentored by college faculty
- Aided by experts from IITs and industry

From 1<sup>st</sup> year onwards

Industry-oriented skills and networking for students and faculty

<https://www.leap.respark.iitm.ac.in/>

# LEAP: IIT-style PBL for Engineering Colleges



A project in the IIT Madras Incubation Cell  
 Funded by the Maker Bhavan Foundation, USA

# LEAP progress

<https://www.leap.respark.iitm.ac.in/>

- Since Oct '21
- 110 students completed LP201 in GCE (Tirunelveli), PSVPEC (Chennai), GEC (Idukki)
- 250+ students ongoing in 9 colleges in LP101/LP201



Faculty training  
GEC, Idukki



A/C bike helmet

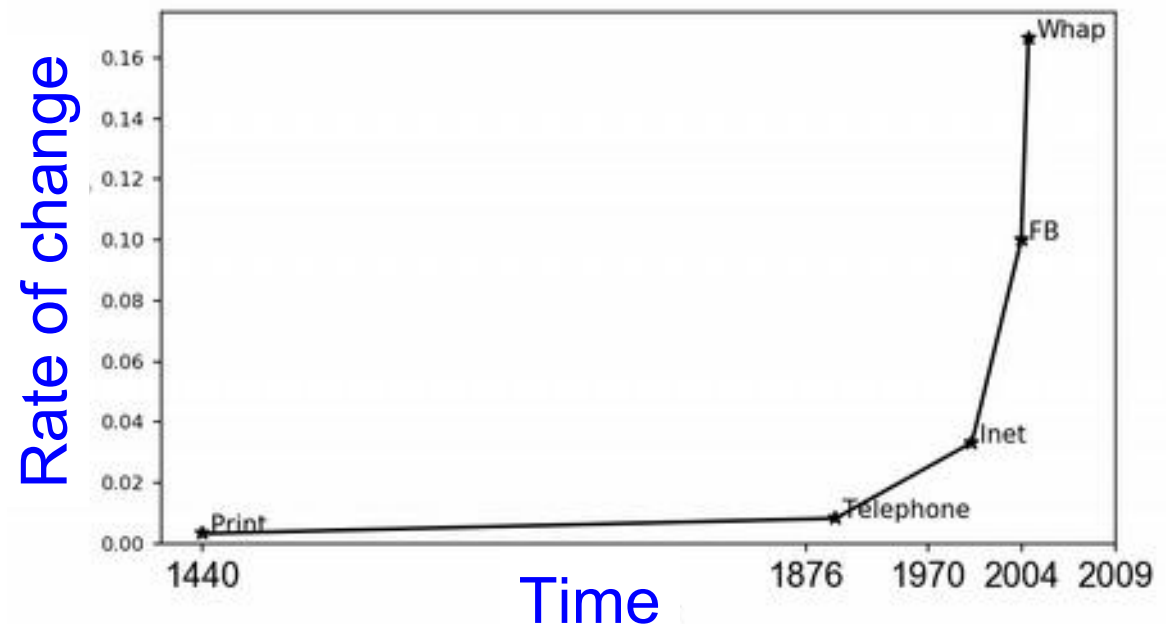


Headlight  
dimmer



# Conclusions

- India needs innovative design by Indian engineers
- **Design an art**, acquired by classroom + **hands-on learning**
- Project-based learning achieves CDIO capabilities
- **Inter-disciplinarity** is a must for future engineers
- Future of increasing rate of change
- **Students need solid foundation + agility to learn on demand**





# Links

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- Eugene S. Ferguson, *Engineering and the Mind's Eye*, MIT Press, 1992
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- <http://incubation.iitm.ac.in>
- <http://www.cdio.org>
- <http://leap.respark.iitm.ac.in>
- T.A. Gonsalves, “Musings on change: driver for SDN”, Spcl Issue on SDN, *CSI Trans. on ICT*, v 8, n 1, pp. 51-56, Mar. 2020